

GOVERNING BODY REPORT

1. **Date of Governing Body Meeting:** 17th May, 2018

2. **Title of Report:** **Integrated Care Partnership Update**

3. **Key Messages:** This report provides an overview of the progress to deliver integrated care across West Cheshire.

4. **Recommendations** The governing body is asked to:
 - Note the progress to date

5. **Report Prepared By:** Alison Lee
Chief Executive Officer

Alignment of this report to the clinical commissioning group’s corporate objectives

Corporate objectives	Alignment of this report to objectives
We will deliver financial sustainability for the health economy providing value for money for the people of West Cheshire	Yes
We will improve patient safety and the quality of care we commission by reducing variation in standards of care and safeguarding vulnerable people	Yes
We will support people to take control of their health and wellbeing and to have greater involvement in the services we commission	Yes
We will commission integrated health and social services to ensure improvements in primary and community care	Yes
We will commission improved hospital services to deliver effective care and achieve NHS constitutional targets	Yes
We will develop our staff, systems and processes to more effectively commission health services	Yes

Alignment of this report to the governing body assurance framework

Risk No	Risk Description	Assurance / mitigation provided by this report	Proposal for amendment to risk as a result of this report (revised risk description, revised mitigation or scoring)
11	Integrated care development	Phase 3 progress	-

NHS WEST CHESHIRE CLINICAL COMMISSIONING GROUP

GOVERNING BODY

INTEGRATED CARE IN WEST CHESHIRE

PURPOSE

1. This paper is to update the Governing Body regarding activity relating to the Integrated Care Partnership (ICP).
2. Our vision is that the people of West Cheshire will live longer, healthier lives at home, or in a homely setting. People will be at the centre of all decisions, and receive support to the highest standards of quality and safety.
3. We will achieve this by joining up delivery of our health and social care and focussing on prevention, early identification and supported self-management, where hospital based care is minimised.

BACKGROUND

4. Health and social care partners are working in the third phase of our integration work.
5. The third phase will deliver the new model of care in a number of different areas including respiratory, frailty and older people, risk stratification, enhanced community service and increasing access to health and advice via digital and community solutions. A number of what are called 'enabling' work streams support this, including finance, governance, estates and communications and engagement.

PHASE THREE UPDATE

6. A summary of key messages of progress on delivery of the **work streams**, since the last update to the Governing Body in March, 2018, is provided below:
 - The first meeting of the Integrated Care Partnership Delivery Board, took place with 14 clinicians as part of this leadership team, with intermediate care discussed as an operational issue.
 - It has been agreed that an independent review of intermediate care is required and should be modelled around current levels of demand with a view to future-proofing. It is recognised as important to work together with Vale Royal on this.
 - Review meetings are being held with all of the work streams to support progress around quick wins. A "logic model" has been developed within the

Respiratory work stream and should be available to replicate by other work streams.

- Each of the ICP work streams have been tasked with identifying the budget they require to deliver change. Pump-priming is critical. Either the ICP programme accesses funding via the Cheshire and Merseyside Health and Care Partnership or partner organisations agree to jointly invest in certain areas.
- There remains work that can be done now to better integrate care. Some integration work will be cost neutral.
- Work is underway to implement solutions to problems, as we know what they are, rather than re-focusing on diagnosing problems.
- It has been recognised that Flu vaccinations is an area where partners could work together better to deliver real benefits to staff and local people.
- A visual representation of Care Communities across the patch will also help to make care integration real for staff and local people – as well as mapping services already in place.
- There is a focus to join forces with Vale Royal around key pieces of work such as the intermediate care review and the development of a visual representation of care communities.

7. The key business messages from **Strategic Leadership Group** in March, 2018, were:

- Partner organisations must consider what can be done – as a system – to help meet key performance measures such as cancer targets.
- More performance measures, such as those around primary care and mental health, can be added. Key metrics around integration should also be added.
- Metrics included in the business report should focus on the areas that the system is being held accountable for and the areas that the system is holding itself accountable for.
- There needs to be ownership and more pace around bringing teams together to support integration work. The ICP programme office should facilitate this.
- Tameside and Glossop is an example of an area that has successfully agreed a system-wide control total.

8. The Strategic Leadership Group have agreed that it may be possible to agree a system-wide control total in future and that the ICP programme office, led by Alison Lee as Senior Responsible Officer will facilitate the integration of teams across organisations to support transformation.

9. Work has progressed in April and May to recruit to the ICP programme office and it is envisaged that staff will be in place from June onwards.

10. An ICP Programme Collaborative Session was held on 9th May, 2018, with good attendance from local partners. Updates were provided on the priority work streams from each programme lead.

11. The minutes of the March, 2018, Strategic Leadership Group can be found [here](#).

RECOMMENDATION

12. The governing body is asked to:

- a) note the ICP progress to date

Alison Lee
Chief Executive Officer
May 2018